#### **ATTACHMENT \***

## SMALL BUSINESS (LOWER-TIER) SUBCONTRACTING PLAN

#### REQUIREMENTS

Because it is anticipated that the total amount of the proposed subcontract will exceed \$500,000 (\$1,000,000 for construction) and the subcontract has lower-tier subcontracting possibilities, the requirements for a Small Business (Lower-tier) Subcontracting Plan will apply to any resultant subcontract, unless the successful offeror is itself a small business concern. For an award to be made to the successful offeror(s), if other than a small business concern, the offeror will be required to submit a proposed (lower-tier) subcontracting plan for review and approval by NREL. The requirements for such a plan are discussed below, and the required small business (lower-tier) subcontracting plan format is attached. An offeror, other than a small business concern, by submittal of its proposal under this solicitation document agrees to submit and negotiate an acceptable small business (lower-tier) subcontracting plan for incorporation into the subcontract, and to comply with the performance goals and submit all required reports during the subcontract's performance.

#### A. The offeror is hereby notified that –

- 1. For purposes of this document, the term "small business" means small business, small disadvantaged business, and women-owned small business concerns.
- 2. NREL will not award a subcontract unless and until an acceptable small business (lowertier) subcontracting plan is submitted and negotiated with NREL. An acceptable plan will be incorporated into the subcontract as a material part thereof.
- 3. An acceptable plan, as determined solely by NREL, shall provide the maximum practicable opportunity for small business concerns to participate in the performance of the subcontract.
- 4. If a (lower-tier) subcontracting plan acceptable to NREL is not negotiated within the time limits prescribed, the offeror shall be ineligible for an award. NREL shall notify the offeror in writing of the reasons for determining a small business (lower-tier) subcontracting plan to be unacceptable. Such notice shall be given early enough in the negotiation process to allow the offeror to modify the plan within the time limits prescribed.
- 5. Prior compliance of the offeror with other such small business subcontracting plans under previous Government contracts or subcontracts will be considered by NREL in determining the responsibility of the offeror to submit a (lower-tier) subcontracting plan for award of the subcontract.

- 6. It is the offeror's responsibility to develop a satisfactory (lower-tier) subcontracting plan with respect to small business concerns. The offeror is further notified that a goal of zero percent (0%) shall not be accepted for small business concerns.
- 7. Small business (lower-tier) subcontracting plans are not required of small business subcontractors.
- 8. The requirement for a Small Business (lower-tier) Subcontracting Plan applies to an offeror's first-tier subcontracts with other than a small business concern that are proposed in a total amount of \$500,000 or more (\$1,000,000 or more for construction projects). The offeror shall require its first-tier subcontractors, if any meeting these same requirements, to agree to submit and negotiate an acceptable small business subcontracting plan that will be approved by NREL.
- 9. The failure of any subcontractor or lower-tier subcontractor to comply in good faith with (1) the subcontract clause entitled "Utilization of Small Business Concerns," or (2) an approved Small Business (lower-tier) Subcontracting Plan, will be a material breach of such subcontract or lower-tier subcontract.
- 10. Nothing contained herein supersedes the requirements of Defense Manpower Policy 4A or any successor policy.
- 11. The offeror shall include in its business and cost proposal, its acceptance of this requirement, and the acceptance of any applicable first-tier subcontractors, and the individual anticipated goals described any proposal preparation instructions included in this solicitation document
- B. The small business (lower-tier) subcontracting plan will include, as a minimum—
  - 1. Separate percentage goals for using small business, small disadvantaged business, and women-owned small business concerns as subcontractors;
  - 2. A statement of the total dollars planned to be subcontracted and a statement of the total dollars planned to be subcontracted to small business, small disadvantaged business, and women-owned small business concerns;
  - 3. A description of the principal types of supplies and services to be subcontracted and an identification of types planned for subcontracting to small business, small disadvantaged business, and women-owned small business concerns;
  - 4. A description of the method used to develop the subcontracting goals;
  - 5. A description of the method used to identify potential sources for solicitation purposes;
  - 6. A statement as to whether or not the offeror included indirect costs in establishing subcontracting goals, and a description of the method used to determine the proportionate share of indirect costs to be incurred with small business, small disadvantaged business, and women-owned small business concerns;

- 7. The name of an individual employed by the offeror who will administer the offeror's subcontracting program, and a description of the duties of the individual;
- 8. A description of the efforts the offeror will make to ensure that small business, small disadvantaged business, and women-owned small business concerns have an equitable opportunity to compete for subcontracts;
- 9. Assurances that the offeror will include the clause from Appendix B derived from FAR52.219-8, "Utilization of Small Business Concerns" in all first-tier subcontracts that offer further subcontracting opportunities, and that the offeror will require all lower-tier subcontractors (except small business concerns) that receive subcontracts in excess of \$500,000 (\$1,000,000 for construction) to adopt a plan that complies with the same requirements for a Small Business (lower-tier) Subcontracting Plan.
- 10. Assurances that the offeror will—
  - (a) Cooperate in any studies or surveys as may be required;
  - (b) Submit periodic reports so that NREL/Government can determine the extent of compliance by the offeror with the subcontracting plan;
  - (c) Submit Standard Form SF 294 Subcontracting Report for Individual Contracts and SF295 Summary Subcontract Report, following the instructions on the forms or as directed by NREL;
  - (d) Ensure that its lower-tier subcontractors agree to submit SF 294 and SF 295; and
- 11. A description of the types of records that will be maintained concerning procedures adopted to comply with the requirements and goals in the plan, including establishing source lists; and a description of the offeror's efforts to locate small business, small disadvantaged business, and women-owned small business concerns and to award subcontracts to them.

### **APPENDIX** \*

# SMALL BUSINESS (LOWER-TIER) SUBCONTRACTING PLAN

DATI	E:		
SUBO	CONT	RACTOR:	
ADD	RESS		
		TION OR RACT NUMBER	
ITEM	I/SER	VICE:	
		ng, together with any attachments, is hereby submitted as a Subcontracting Plan to satisfy the requirements of Public Law 95-507 and the Federal Acquisition Regulations (FAR), Part 19.	
1.	subco	ng percentage goals (expressed in terms of a percentage of total planned lower-tier ng dollars) are applicable to the subcontract cited above or to the subcontract awarded licitation cited.	
	(a)	Small Business Concerns:% of total planned lower-tier subcontracting dollars under this subcontract will go to lower-tier subcontractors who are small businesses.	
	(b)	Small Disadvantaged Business Concerns:% of total planned lower-tier subcontracting dollars under this subcontract will go to lower-tier subcontractors who are small disadvantaged businesses.	
	(c)	Women-owned Small Business Concerns:% of total planned lower-tier subcontracting dollars under this subcontract will go to lower-tier subcontractors who are women-owned small businesses.	
(NOT	E: Zei	ro goals for small disadvantaged business concerns are not acceptable.)	
2.a.		otal estimated dollar value of all planned lower-tier subcontracting (to all types of small ess concerns) under this subcontract is \$	
2.b.	The f	following dollar values correspond to the percentage goals shown in b. above.	
	(i)	Total dollars planned to be lower-tier subcontracted to small business concerns: \$	

3.	subcontract, and	the distribution amon	or services will be lower-to g small business, small dis ess concerns is as follows:	er subcontracted under this sadvantaged business, women	
Small Business		Small Disadvantaged	Women-owned Small Business	Large Business	
(Use	separate sheet to	identify lower-tier sub	ocontracting supplies/serv	ices if necessary.)	
4.	how the supplies	and service areas to be small business concer	e subcontracted were esta	ct goals (i.e., statement explaining blished, how the areas to be how small business concerns'	
5.	The following mo	ethod was used to ide	ntify potential sources for	solicitation purposes.	
6.a.	Indirect costs (	have been ( ) have	not been used to establish	subcontracting goals.	
6.b.	proportionate sha		be incurred with small bu	od was used to determine the usiness, small disadvantaged	

(ii) Total dollars planned to be lower-tier subcontracted to small disadvantaged business

(iii) Total dollars planned to be lower-tier subcontracted to women-owned small business

concerns: \$\_\_\_\_.

concerns: \$\_\_\_\_.

Name Title Address			
Address	_		
Telephone			

7.b. This individual's specific duties as they relate to the company's lower-tier small business subcontracting program are as follows:

7.a. The following individual will administer the lower-tier subcontracting program:

General overall responsibility for this company's small business program, the development, preparation and execution of individual lower-tier subcontracting plans and for monitoring performance relative to contractual lower-tier subcontracting requirements contained in this plan, including but not limited to:

- 1. Developing and maintaining bidders' lists of small and small disadvantaged business concerns from all possible sources.
- 2. Ensuring that procurement packages are structured to permit small and small disadvantaged business concerns to participate to the maximum extent possible, within applicable laws and regulations.
- 3. Assuring inclusion of small and small disadvantaged business concerns in all solicitations for products or services, which they are capable of providing.
- 4. Reviewing solicitations to remove statements, clauses, etc., which may tend to restrict or prohibit small business concerns participation, where possible.
- 5. Ensuring that the bid proposal review board documents its reasons for not selecting low bids submitted by small business concerns.
- 6. Ensure the establishment and maintenance of records of solicitations and lower-tier subcontract award activity.
- 7. Attending or arranging for attendance of company representatives at Business Opportunity Workshops, Minority Business Enterprise Seminars, Trade Fairs, etc.
- 8. Conducting or arranging for conduct of motivational training for purchasing personnel pursuant to the intent of Public Law 95-507.
- 9. Monitoring attainment of proposed goals.
- 10. Preparing and submitting periodic lower-tier subcontracting reports when required.
- 11. Additions to (or deletions from\*) the duties specified above are as follows: \*Provide rationale for deletion on a separate sheet.

- 8. The following efforts will be taken to assure that small business, small disadvantaged business, and women-owned small business concerns will have an equitable opportunity to compete for lower-tier subcontracts:
  - a. Outreach efforts will be made as follows:
    - (i) Contacts with small business trade associations (identify specific small business trade associations).
    - (ii) Contacts with business development organizations (identify specific business development organizations).
    - (iii) Attendance at small business procurement conferences and trade fairs (to the extent known, identify specific procurement conferences and trade fairs and dates).
    - (iv) Potential sources will be requested from SBA's online Pro-Net System.
  - b. The following internal efforts will be made to guide and encourage buyers:
    - (i) Workshops, seminars and training programs will be conducted.
    - (ii) Activities will be monitored to evaluate compliance with this subcontracting plan.
  - c. Small business concern source lists, guides and other data identifying small business concerns will be maintained and utilized by buyers in soliciting lower-tier subcontracts.
  - d. Additions to (or deletions from\*) the above-listed efforts are as follows: \*Provide rationale for deletion on a separate sheet.
- 9. The offeror (subcontractor) agrees that the clause from Appendix B derived from FAR52.219-8, "Utilization of Small Business Concerns" will be included in all lower-tier subcontracts that offer further lower-tier subcontracting opportunities. All lower-tier subcontractors (except small business concerns) who receive lower-tier subcontracts in excess of \$500,000 (\$1,000,000 for construction) will be required to adopt and comply with a subcontracting plan similar to this one. Such plans will be reviewed by comparing them with the provisions of Public Law 95-507, and assuring that all minimum requirements of an acceptable subcontracting plan have been satisfied. The acceptability of percentage goals shall be determined on a case-by-case basis depending on the supplies/services involved, the availability of potential small lower-tier subcontractors, and prior experience. Once approved and implemented, plans will be monitored through the submission of periodic reports, and as time and availability of funds permit, periodic visits to lower-tier subcontractor's facilities to review applicable records and subcontracting program progress.

- 10. The offeror (subcontractor) agrees to:
  - a. cooperate in any studies or surveys as may be required by NREL, the Department of Energy, or the Small Business Administration;
  - b. submit periodic reports so that NREL can determine the extent of compliance with the small business subcontracting plan and with the clause entitled "Utilization of Small Business Concerns" contained in Appendix B of the subcontract;
  - c. submit Standard Form SF 294, *Subcontracting Report for Individual Contracts* and SF 295 *Summary Subcontract Report*, following the instructions on the forms or as provided by NREL;
  - d. ensure that its lower-tier subcontractors agree to submit SF 294 and SF 295.
- 11. The offeror (subcontractor) agrees that the types of records described below will be maintained concerning procedures adopted to comply with the requirements and goals in the small business subcontracting plan:
  - a. Small business, small disadvantaged business, and women-owned small business concern source lists, guides, and other means of identifying small businesses.
  - b. Organizations contacted to identify sources of small business, small disadvantaged business, and women-owned small business concerns
  - c. For each lower-tier subcontract solicitations over \$100,000, records indicating:
    - (1) whether small business concerns were solicited, and if not, why not;
    - (2) whether small disadvantaged business concerns were solicited, and if not, why not; and
    - (3) whether women-owned small business concerns were solicited, and if not, why not;
    - (4) reasons for failure of solicited small business concerns to receive the lower-tier subcontract award.
  - d. For each lower-tier subcontract solicitation, records to support lower-tier subcontract award data including the name and address of all lower-tier subcontractors.
  - e. Records to support other outreach efforts: Contacts with Small, Disadvantaged Small, and Women-owned Small Business Trade Associations, etc. and records to support attendance at small and minority business procurement conferences and trade fairs.
  - f. Records to support internal activities to guide and encourage buyers and subcontract administrators (such as workshops, seminars, training programs, etc.) Monitoring activities to evaluate compliance.
  - g. Records to be maintained in addition to the above are as follows:

Subcontractor	
Signature	
Name	
Title	
Date	
Telephone	
	National Renewable Energy Laboratory
Signature	
Name	
Title	
Date	
Telephone	
	of Small Business (Lower-Tier) Subcontracting Plan: or to indicate budget period to which this plan applies:  Year) through (Month, Day, Year)
(Month, Day,	IAY BE USED IF ADDITIONAL SPACE IS REQUIRED)